

Preface

This book is the outcome of our fruitful association with a series of international programmes on Economic Management and Planning sponsored by the Commonwealth Secretariat, London and conducted at Indian Institute of Management, Ahmedabad during 1989-1993. The book contains 11 cases covering eight countries and focussing on a variety of issues in economic planning and policy. The choice of topics and countries has been governed primarily by the need for development of appropriate case material to meet the specific requirements of a newly designed international programme on Economic Management and Planning. We could undertake case writing effort on this scale mainly on account of the active support and funding provided by the Commonwealth Secretariat. We are grateful to Commonwealth Secretariat for providing necessary financial support for case material development. We are highly indebted to Dr. Mohan Kaul, Director, Management & Training Services Division, Commonwealth Secretariat, for valuable support and encouragement in this endeavour.

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Planning As Development Management - Case of Commonwealth of Dominica

Dr. Cary Harris (Development Coordinator, MFD), Mr. Alick Lazare (Fiscal Advisor, MFD), Mr. Gilbert Williams (Financial Secretary, MFD), Mr. Raymond Austrie (Sr. Project Officer, EDU), Mr. George Buttler (Valuation Officer, EDU), Mr. Eisenhower Douglas (Development Economist, EDU), Mr. J.F. Casimir (Chief Statistician, MFD), and Mr. Thomas Fontaine (Statistician, MFD). Mr. Eliud Williams (Permanent Secretary, Ministry of Agriculture, for allowing to attend the Agricultural Sector Plan Committee Meeting.

Economic Planning in Tanzania - Framework and Possibilities

Mr. Mutalembwa, Mr. S. Odunga, Mr. A.Y. Mgumia, Directors, Planning Commission; Mr. R.M. Khijjah, Sr. Economist in Ministry of Finances; Mr. J.M. Komba, Government Statistician; and Mr. Rweyemamu, Assistant Director, Planning Commission, Government of Tanzania.

Planning in Consistency Framework : Malaysian Experience

Professors Nasaruddin Arshad, Abdul Rahim, Abdul Razak and Manjit Sidhu of University of Utara Malaysia; Mr. Hashim Mat Noor, Director, SEPU, Kedah; Mr. Haji Ariffin Ismail, Deputy Director, SDO; and Mr. S. Jagatheesan, Head, Planning and Evaluation Division, MADA.

Methodology of Planning and Planning Process in Kenya : The Case of the Sixth Plan 1989-93

Mr. Nduati Kariuki, Assistant Minister, Office of the Vice President and Ministry of Finance; Mr. Magari, Director of Planning, MPND; Mr. Njuguna Mwangi, CPO & Department Secretary, MPND; Mr. James Otieno, CPO, MPND; Mr. E.N. Njeru, Department CPO, MPND; Mr. Peter Ondieki and Ms. N.W. Muriithia, Principal Economists, MPND; Dr. A.Onyango, SPO, MPND; Dr. E. Odada, UNICEF; and Mr. W.E.O. Ochoro, University of Nairobi.

Urban Development Through Corporatism - The Case of Toronto Harbourfront.

Mr. David Clark, General Manager, HC; Miss Beverley Morley, Community Relations Director; Ms. Margarate Johnston, Assistant to Commissioner; and Mr. Gordon Garland, All from the Royal Commission; Professor Gene Desfor from the York University, and Professor Richard Stren, Director of Centre for Urban and Community Studies, University of Toronto.

Economic Policy Reforms : The Mauritian Experience

Mr. R. Bheenick, Director General, Ministry of Economic Planning & Development; Mr. Regis Yat Sin, Permanent Secretary, Ministry of Industry & Industrial Technology; Mr. A.S. Aboobakar, Deputy Director - MEDIA, Mr. R.L. Prabhu, Managing Director, Development Bank of Mauritius Ltd.; Mr. R. Padiyachy, Permanent Assistant Secretary, Ministry of Trade & Shipping; Mr. Raj Makoond, Deputy Secretary General, The Mauritian Chamber of Commerce & Industry, Dr. Azad Jeetun, Acting Director, Mauritius Employers' Federation; Mr. D. Zmanay, Director of Statistics, CSO; Mr. B. Goorah, General Manager, State Trading Corporation; Mr. K. Gupta, Principal Budget Officer, Ministry of Finance; Mr. Owasi and Mr. S.D. Bikoo, Bank of Mauritius; Mrs. Kalyani Upadhyaya, and Dr. S.S. Agarwal, MEDP.

Export Promotion Strategy and Trade Policy Reforms in Sri Lanka

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Issues in Monetary Management in Tanzania

Mr. Sunil Dalal, Sr. Advisor, Bank of Tanzania; Mr. N.N. Kitomari, Deputy Governor, BOT; Dr. C.S. Kemei, Manager - Research, BOT; Mr. Andres Rustia, Advisor, BOT; and Mr. Phillip Thomas, Consultant of the Banking Commission.

Issues in Monetary Management in Countries with Common Currency : The Case of Eastern Caribbean Central Bank

Mr. E. Liburd (Director - Research & Information); Ms. L. Bain (Economist); and Ms. S. Williams (Economist), all from ECCB; Hon. Richard Caines (Minister in Finance, and Member of the Monetary Council), ECCB; Mr. W. Lawrence (Permanent Secretary & Member, Board of Directors), ECCB; and Mr. Calvin Edwards (Budget Director, Ministry of Finance), all from St. Kitts and Navis; Mr. A.B. Lazare (Fiscal Advisor to the Prime Minister, and Member of Board of Directors), ECCB; and Mr. G. Williams (Financial Secretary); Mr. A. George (General Manager), Dominica Banana Marketing Corporation; and Ms. P. Inglis (General Manager), Banque Francaise Commerciale, all from Dominica; and Mr. A. Lockhart (Local Representative), ECCB in Antigua.

Tourism Development in St. Kitts & Navis : Problems and Prospects

Mr. Calvin Edwards, Budget Director in Ministry of Finance; Ms. Beverly Haris, Assistant Secretary in Ministry of Planning; Mr. Larkland Richards, Permanent Secretary in Ministry of Tourism; Mr. Harry Greene, Assistant Manager in Ministry of Trade; Mr. Jerome Thomas, Agronomist in Ministry of Agriculture; Ms. Sheila Williams, Economist in ECCB; Mr. Michael Hobson, Assistant Secretary in Ministry of Finance; Mr. Oliver Knight, Chief Statistician; and Mrs. Sylvin Henry, Statistician in Ministry of Development.

Role of Tourism Sector in Mauritian Economy

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